WEGNER CPAS LLP 419 N LEE ST ALEXANDRIA, VA 22314-2301

LEADERSHIP FOR EDUCATIONAL EQUITY 25 BROADWAY, 12TH FLOOR NEW YORK, NY 10004

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

ΑF	or the	2023 calendar year, or tax year beginning and	l ending		
3 c	heck if oplicable	C Name of organization	-	D Employer identific	cation number
X	Addres	LEADERSHIP FOR EDUCATIONAL EQUITY			
	Name change	Doing business as		20-88483	57
	Initial return Final return/	Number and street (or P.O. box if mail is not delivered to street address) 25 BROADWAY, 12TH FLOOR	Room/suite	E Telephone number 202-734-	
	termin- ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	17,874,100.
	Ameno return	ed NEW YORK, NY 10004		H(a) Is this a group re	eturn
	Application pendin	F Name and address of principal officer: MICHAEL BUMAN		for subordinates	
			or 527	H(b) Are all subordinates in	
	ax-exe Vebsit		or 527	1 ′	list. See instructions
		organization: X Corporation Trust Association Other	I Voor	of formation: 2006	n number ✓ State of legal domicile: DC
Pa	rt I	Summary	L Year	or formation. ZOOO N	M State of legal doffliche. DC
		Briefly describe the organization's mission or most significant activities: THE	ORGANT	ZATTON'S MIS	SSTON TS TO
8		DEVELOP THE LEADERSHIP OF LEE MEMBERS TO			
Governance		Check this box if the organization discontinued its operations or dispo			
ě				3	4
છી		Number of independent voting members of the governing body (Part VI, line 1b)			3
		Fotal number of individuals employed in calendar year 2023 (Part V, line 2a)			119
Ě		Fotal number of volunteers (estimate if necessary)			3
Activities &				7a	0.
۲		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
				Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		13,917,746.	16,490,389.
ž	9	Program service revenue (Part VIII, line 2g)		1,427,513.	1,289,575.
Revenue	10	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	0.
۳		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		208,102.	94,136.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		15,553,361.	17,874,100.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		714,006.	1,558,501.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
ဖွ	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		13,523,754.	12,605,661.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
8	b	Total fundraising expenses (Part IX, column (D), line 25) 327,5	65.		
Ω	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		5,028,916.	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		19,266,676.	18,178,915.
		Revenue less expenses. Subtract line 18 from line 12		-3,713,315.	-304,815.
t Assets or id Balances			Ве	ginning of Current Year	End of Year
See	20	Total assets (Part X, line 16)		3,978,172.	3,691,580.
Net As Fund E		Total liabilities (Part X, line 26)		2,610,222.	2,628,445.
		Net assets or fund balances. Subtract line 21 from line 20		1,367,950.	1,063,135.
	rt II	Signature Block			. Lancard and a second final fact of the
	•	ties of perjury, I declare that I have examined this return, including accompanying schedule		•	knowledge and belief, it is
rue,	correc	a, and complete. Declaration of preparer (other than officer) is based on all information of w	mich preparer	lias any knowledge.	
		Signature of officer		I Date	
Sigr		•		Date	
Here	е	MICHAEL BUMAN, CEO & EXECUTIVE DIRECTOR Type or print name and title			
			Tr	Date Check	PTIN
aid		Print/Type preparer's name GLENN MILLER, CPA GLENN MILLER, C		.1/14/24 of self-employ	
	arer		1 V T		9-0974031
	arer Only	Firm's name WEGNER CPAS LLP Firm's address 419 N LEE ST		Firm's EIN 3) 031403T
, o C	Jilly	ALEXANDRIA, VA 22314-2301		Dhone no (7	03) 519-0990
		S discuse this return with the preparer shown above? See instructions		F HOHE HO. (/	X Ves No

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Pai	Statement of Program Service Accomplishments	77
		X
1	Briefly describe the organization's mission:	
	THE ORGANIZATION'S MISSION IS TO DEVELOP THE LEADERSHIP OF LEE MEMBERS	
	TO REALIZE HIGH IMPACT CAREERS IN PUBLIC LEADERSHIP BY: (1) EDUCATING	
	LEE MEMBERS ABOUT POLICY, ADVOCACY, AND POLITICAL LANDSCAPE IN THEIR	
	COMMUNITIES AND IN THE NATION, SO THEY ARE INSPIRED AND READY TO	
2	Did the organization undertake any significant program services during the year which were not listed on the	1
	prior Form 990 or 990-EZ?	No
	If "Yes," describe these new services on Schedule O.	1
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	No
_	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported. (Code:) (Expenses \$16,134,512. including grants of \$1,558,501.) (Revenue \$1,289,575]	
4a	(Code:) (Expenses \$16,134,512. including grants of \$1,558,501.) (Revenue \$1,289,575 LEADERSHIP DEVELOPMENT: LEE DEVELOPS LEE MEMBERS TO ENGAGE CIVICALLY	<u>, •</u>)
	WITHIN THEIR COMMUNITIES AND ACROSS THE NATION TO ENSURE EVERY CHILD	
	HAS THE OPPORTUNITY TO ATTAIN AN EXCELLENT EDUCATION. LEE IS A SOURCE	
	OF LEADERS WHO: 1. BELIEVE DEEPLY IN THE POTENTIAL OF ALL CHILDREN 2.	
	WORK TO OVERCOME RACIAL AND ECONOMIC BARRIERS THAT PERPETUATE	
	EDUCATIONAL INEQUITY. LEE HELPS MEMBERS REALIZE THEIR LEADERSHIP	
	POTENTIAL SO THAT STUDENTS EVERYWHERE HAVE THE OPPORTUNITY TO REALIZE	
	THEIRS. LEE STRIVES TO INSPIRE OUR MEMBERS TO WORK WITH FAMILIES,	
	SCHOOLS, AND COMMUNITIES TO END EDUCATIONAL INEQUITY. LEE ACCOMPLISHES	
	THESE GOALS BY LEADING TRAININGS AND FELLOWSHIPS TO RAISE AWARENESS	
	ABOUT AND PROVIDE SKILLS AND TRAINING DESIGNED TO FURTHER EDUCATIONAL	
	EQUITY. A SIGNIFICANT PORTION OF THOSE TRAINING AND FELLOWSHIPS GRANTED)
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$	
		— ′
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
	Other and the Control of the Control	
4d	Other program services (Describe on Schedule O.)	
4-	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses 16,134,512.	
4e	Total program service expenses 16,134,512.	

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1		_X_
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3	X	
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		_X_
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		_X_
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		_X_
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		_X_
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		_X_
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		_X_
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		_X_
b				
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		_X_
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			7.7
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			77
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		_X_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			17
	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	,,		v
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

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Pa	rt IV Checklist of Required Schedules (continued)		1	
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			l
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			l
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			l
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			ا
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			ا
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			ا
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			l
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		,	
Da	Note: All Form 990 filers are required to complete Schedule O	38	X	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V		 T _	
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	_		
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	4		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			

332004 12-21-23

(gambling) winnings to prize winners?

Form 990 (2023) LEADERSHIP FOR EDUCATIONAL EQUITY

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a Effect the number of employees reported on Form W3. Transmittal of Wage and Tax Statements. 12a 119 b If a loast one is reported on line Za, diff the organization file all required federal employment tax returns? 2b X 5c Did the organization have unrestated business gross income of \$1,000 or more during the year? 5c Did the organization the surround the particle business gross income of \$1,000 or more during the year? 5c Did the organization the surround the particle business gross income of \$1,000 or more during the year? 5c Did any transfer of the calendar year. did the organization have an interest in or a signature or other authority over, a manufaction of the organization and the scale organization and the particle account, or other financial account; security sees instructions for filing requirements for FPCCN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5c Was the organization appropriate that was or as a party to a prohibitotic state shelter transaction? 5c Did any transfer party for a prohibitotic tax was or as a party to a prohibitotic state shelter transaction? 5c Did was the organization and gross receipts that was or as a party to a prohibitotic state party on they are organization that was or as a party to a prohibitotic state shelter transaction? 5c Did was the organization state and prometally greater than \$100,000, and did the organization select any contributions that were not tax deductable? 6c Different organization state and prometally greater than \$100,000, and did the organization select any contributions under section \$100,000, and did the organization select any contributions under section \$100,000, and did the organization select any contribution and party to goods and services provided to the payor? 7c Organization state was receive deductable contributions under section \$100,000, and payor to goods and services provided to the left of the organization income and the organization and payor than the understate that the organization income and the payo						Yes	No
the for the calendary year ending with or within the year covered by this return b if all least on is reported on line 24, dit the organization file all required indicate employment tax returns? 2	2a	Enter the number of employees reported on Form W-3. Transmittal of Wage and Tax Statements.				100	110
b If a least one is reported on line 2a, did the organization file all required federal employment fax returns? 2b If Yes, * has it filed a Form 990-T for this year? * * * * * * * * * * * * * * * * * * *			2a	119			
3a Dit the organization have unrelated business gross income of \$1,000 or more during the year? 4b If 11 Was*, That if their dar Firm 890 or the This year? If 11 Wo to line 36, provide an explanation on Schedule 0 4c At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a timeroal account in a toreign country study as a bank account, securities account, or other financial accountry? See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAF). 5a Was the organization party to a prohibited tax shelter transaction at any time during the tax year? 5b Id any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c Id 1 Was* to granization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductibles a charibate contributions? 5c If Year* to line for organization include with every solicitation an express statement that such contributions orgitis were not tax deductibles a charibate locativity organization and party for goods and services provided to the payor? 7c Organizations that may receive deductible contributions under section 170(c). 8d Id the organization receive a partient in excess (STS made party as a contribution and party for goods and services provided to the payor? 7d Id If Yea,* indicate the number of Forms 8282 filed during the year 7d Id If Yea,* indicate the number of Forms 8282 filed during the year 8d Id If Yea,* indicate the number of Forms 8282 filed during the year 9d If the organization receive any princid, directly or indirectly, to a personal benefit contract? 7d In If the organization receive any princid, directly or indirectly, or a personal benefit contract? 7d In If the organization receive any princid, directly or indirectly, or a personal benefit contract? 7d In If the organization received a contribution of cash b	b				2b	х	
b If Yes, 'Insist if fleed a Form 990-T for this year', et' No' to fire 3b, provide an explanation on Schedule O A any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If 'Yes,' refer the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial accounts (FBAR). 5a West the organization a party to a profibeted tax shelter transaction at any time during the tax year? 5b Did any stable party notify the organization file Form 888617? 6c If 'Yes' to line Sa or Ss, did the organization file Form 888617? 6d Does the organization neal mould gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions under section 170(c). a Did the organization include with every solicitation an exposes statement that such contributions or gifts were not tax deductible? 7b Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made party as a contribution and party for goods and services provided to the payor? 7c Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7c Did the organization exceived a contribution of qualified intellectual property, did the organization file a Form 1088-0? 7d Did the organization received a contribution of qualified intellectual property, did the organization file a Form 1088-0? 7d Did the organization received a contribution of a contribution of an explanation of the section 50 (16) organizations make a distribution to a donor, order vehicles, did the organization file a Form 1088-0? 7d Did the organization received a contribution of an explanation and the section 1088-0? 8 Sponsoring organizations make a	_	5.11					Х
4a A any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accounts? b If "Yes," either the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization aparty to a prohibited tax shefter transaction at any time during the tax year? 5b Id any taxable party notify the organization that it was or is a party to a prohibited tax shefter transaction? 5c If "Yes" to time Sao r5b, did the organization the organization the organization than the organization than the organization and the organization she are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductibles calentable contributions? 6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductibles a charable contribution and partly for goods and services provided to the payor? 7b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax eductible as charable contribution and partly for goods and services provided to the payor? 7c If Did the organization traceive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7c If Did the organization traceive a payment in excess of \$75 made partly as a contribution on an appropriate for excess payment to the payor of the wash of the payor to other very services provided? 7c If Did the organization receive a contribution of the second of the payor to other second of the second of th					3b		
francial account in a foreign country (such as a bank account, securities account, or other financial account)? b if Yes, instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prolibeted tax shelter transaction at any time during the tax year? 5a Was the organization aparty to a prolibeted in twas or is a party to a prolibeted in shelter transaction? 5b Z X c if Yes' to line Sa or Sb, did the organization file Form 8886 1? 6a Does the organization annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? b if Yes, if did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that many receive deductible contributions under section 170(c). 8 b if Yes, if did the organization notify the donor of the value of the goods or services provided? 7 c Joint the organization receive a payment in excess of \$7s make party sa a contribution and party for goods and services provided to the payor? 7 a John of the Form 88282? 7 b If Yes, if did the organization notify the donor of the value of the goods or services provided? 7 b If the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7 c J If the organization received a contribution of using the year and the payment of the organization received a contribution of using the year and the organization received a contribution of using the year and the organization file a Form 1088-07 7 b J If the organization received a contribution of cars, boats, sirplanes, or other vehicles, did the organization file a Form 1088-07 7 b J If the organization received a contribution of cars, boats, sirplanes, or other vehicles, did the organization file a Form 1088-07 7 b J If the organization received a contribution of the value of th		• • • • • • • • • • • • • • • • • • • •					
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332005 12-21-23

LEADERSHIP FOR EDUCATIONAL EQUITY 20-8848357 Form 990 (2023) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 3 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? Х 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х The organization's CEO, Executive Director, or top management official 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed AK, CA	А, ԻЬ,	,GA,L	.ь,ма,	,MD,	, NJ	,NY,	OR,	,T,M
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Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply

X Own website Another's website | X | Upon request ___ Other (explain on Schedule O)

Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records JOHNNY CAPERS - 202-734-3716

25 BROADWAY, 12TH FLOOR, NEW YORK, NY 10004

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)]		10	C)	.,		(D)	(E)	(F)
Name and title	Average			Pos		1		Reportable	Reportable	Estimated
name and title	hours per			heck i ss per				compensation	compensation	amount of
	week			nd a di				from	from related	other
	(list any	tor						the	organizations	compensation
	hours for	direc				D.		organization	(W-2/1099-MISC/	from the
	related	tee or	ıstee			nsate		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	trus	nal trı		oyee	om pe		1099-NEC)		and related
	below	ndividual trustee or director	nstitutional trustee	Je.	Key employee	Highest compensated employee	ner			organizations
	line)	Indiv	Insti	Officer	Key	High	Former			
(1) MICHAEL BUMAN	40.00									
CEO & EXECUTIVE DIRECTOR/DIRECTOR	2.75	Х		Х				396,352.	0.	33,002.
(2) MILDRED OTERO	40.00									
PRESIDENT					Х			329,265.	0.	53,617.
(3) CHRISTINE GREEN	40.00									
SECRETARY/TREASURER, VP GENERAL COUN	2.75			Х				214,300.	0.	56,769.
(4) SARAH K MCLEAN	40.00									
SENIOR VICE PRESIDENT, PARTNERSHIPS					Х			225,122.	0.	45,418.
(5) SHERYL LEO	40.00									
VICE PRESIDENT, TALENT, LEARNING, &					Х			203,712.	0.	44,656.
(6) LORI TURNER	40.00									
SENIOR ADVISER - SPECIAL PROJECTS					Х			192,540.	0.	48,707.
(7) NAMRATA ARVINDBHAI PATEL	40.00								_	
VICE PRESIDENT, MARKETING & COMMUNIC					Х			214,618.	0.	25,278.
(8) CAROLINE ALLEN	40.00									
VICE PRESIDENT, LEADERSHIP DEVELOPME					Х			184,032.	0.	40,185.
(9) CARL S. ZARAGOZA	40.00							450 055		4- 0
VICE PRESIDENT, ELECTED LEADERSHIP					Х			172,875.	0.	47,057.
(10) STEVEN OSVALDO FRANCISCO	40.00	ŀ								
VICE PRESIDENT, TECHNOLOGY					Х			200,961.	0.	18,657.
(11) LISA M ALLARD	40.00								_	
SENIOR DIRECTOR, STRATEGY						X		184,369.	0.	27,672.
(12) ELIZABETH GUCKIAN	40.00					l				
SENIOR DIRECTOR, REGIONAL IMPACT						X		159,817.	0.	49,233.
(13) JOHNNY CAPERS	40.00								_	
SENIOR DIRECTOR, FINANCE						X		175,805.	0.	20,858.
(14) TAYLOR M STEWART	40.00								_	
VICE PRESIDENT, PLATFORMS					Х			151,886.	0.	41,840.
(15) JOHN R SALSBURY	40.00								_	
SENIOR DIRECTOR, ELECTED LEADERSHIP						X		156,873.	0.	33,383.
(16) CASSIOPIA BLAUSEY	40.00								_	
VICE PRESIDENT, POLICY, ADVOCACY, &	4.55					X		148,280.	0.	32,479.
(17) EMMA BLOOMBERG	1.00									
CHAIRPERSON	1.00	X		X				0.	0.	0.

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Form 990 (2023) LEADERSH	IP FOR E	DU	CA	ΤI	ON	AL	Ε	QUITY	20-8848	357 Page 8
Part VII Section A. Officers, Directors, True	stees, Key Emp	oloy	ees,	and	Hiç	ghes	t Co	ompensated Employee	s (continued)	
(A) Name and title	(B) Average hours per week (list any	(do box offic		Posi neck r	tion	l than d s both	ne an	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC/ 1099-NEC)	(W-2/1099-MISC/ 1099-NEC)	from the organization and related organizations
(18) ELISA VILLANUEVA BEARD DIRECTOR	1.00	х						0.	0.	0.
(19) ARTHUR ROCK DIRECTOR (FROM JUNE 2023)	1.00	X						0.	0.	0.
Subtotal C Total from continuation sheets to Part V d Total (add lines 1b and 1c) Total number of individuals (including but compensation from the organization	II, Section A	· · · · · · · · · · · · · · · · · · ·						3,310,807. 0. 3,310,807. ceived more than \$100,	0 • 0 • 0 • 0 • 0 • 0 • 0 • 0 • 0 • 0 •	618,811. 0. 618,811.

compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on

Yes line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Х Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х

rendered to the organization? If "Yes," complete Schedule J for such person **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the organization: Heport compensation for the edichad year charing with or within	Title organization o tax year.	
(A) Name and business address	(B) Description of services	(C) Compensation
HMARA SOLUTIONS LLC		
9712 BRAIDWOOD TERRACE, FREDERICK, MD 21704	IT SERVICES	652,373.
URBAN LEADERS FELLOWSHIP, 1519 N TEJON		
STREET, COLORADO SPRINGS, CO 80907	FELLOWSHIP SERVICES	480,000.
DAVIS WRIGHT TREMAINE LLC		
PO BOX 7410478, CHICAGO, IL 60674-0478	LEGAL SERVICES	253,759.
DESIGN DATA SYSTEMS, INC, 610 PROFESSIONAL		
DRIVE SUITE 102, GAITHERSBURG, MD 20879	IT SERVICES	249,867.
VIANOVA HEALTH, INC., 3434 WASHINGTON		
BLVD, FLR 1, STE 1313, ARLINGTON, VA 22201	IT SERVICES	236,700.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization 6		
		_ 000 ()

Part VIII Statement of Revenue

		Check if Schedule O contains a response or	note to any line	e in this Part VIII			
				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
					lunction revenue	business revenue	sections 512 - 514
ωs	1	a Federated campaigns 1a					
Contributions, Gifts, Grants and Other Similar Amounts		b Membership dues 1b					
9		c Fundraising events 1c					
Ę,			14,490,908.				
ig ig							
ons,		3					
utio		f All other contributions, gifts, grants, and	1 000 191				
들 된		similar amounts not included above 1f	1,999,481.				
ont		g Noncash contributions included in lines 1a-1f		16 400 200			
<u>0</u> <u>e</u>		h Total. Add lines 1a-1f		16,490,389.			
		-	Business Code	1 055 500	4 055 600		
Se	2		611430	1,257,680.	1,257,680.		
e vi		b CANDIDATE CAMPAIGN SERVICES	611430	31,895.	31,895.		
S		C					
ar.		d					
Program Service Revenue		e					
₫		f All other program service revenue					
		g Total. Add lines 2a-2f		1,289,575.			
	3	Investment income (including dividends, interest	t, and				
		other similar amounts)					
	4	Income from investment of tax-exempt bond pro					
	5	Royalties					
		(i) Real	(ii) Personal				
	6	a Gross rents 6a					
		b Less: rental expenses 6b					
		c Rental income or (loss)					
		d Net rental income or (loss)					
		a Gross amount from sales of (i) Securities	(ii) Other				
	′	a di dod amount il din dance di	(ii) Otrioi				
		assets other than inventory 7a					
		b Less: cost or other basis					
ther Revenue		and sales expenses					
eve		c Gain or (loss)					
Ř		d Net gain or (loss)					
the the	8	a Gross income from fundraising events (not					
Ò		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 188a					
		b Less: direct expenses 8b					
		c Net income or (loss) from fundraising events					
	9	a Gross income from gaming activities. See					
		Part IV, line 19					
		b Less: direct expenses 9b					
		c Net income or (loss) from gaming activities					
	10	a Gross sales of inventory, less returns					
		and allowances 10a					
		b Less: cost of goods sold 10b					
_		c Net income or (loss) from sales of inventory					
			Business Code				
snc	11	a					
ine Tue		b					
Miscellaneous Revenue		c					
SC.		d All other revenue	900099	94,136.			94,136.
Σ		e Total. Add lines 11a-11d		94,136.			,
	12			17,874,100.	1,289,575.	0.	94,136.

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Part IX | Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must comp	olete all columns. All othe	er organizations must con	nplete column (A)	
00011	Check if Schedule O contains a respon			ipioto ooidiliii (rt).	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations			у	
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	1,558,501.	1,558,501.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,940,849.	2,516,058.	366,572.	58,219.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	7,577,353.	7,093,264.	268,987.	215,102.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	228,720.	201,847.	20,930.	5,943. 28,185. 20,116.
9	Other employee benefits	1,084,631.	957,192.	99,254.	28,185.
10	Payroll taxes	774,108.	683,154.	70,838.	20,116.
11	Fees for services (nonemployees):				
а	Management				
b	Legal	232,565.		232,565.	
	Accounting	9,744.		9,744.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	1 100 007	1 000 667	100 040	
	column (A), amount, list line 11g expenses on Sch O.)	1,198,907. 62,417.		108,240.	
12	Advertising and promotion	573,655.		16,440. 221,193.	
13	Office expenses	694,312.	571,356.	122,956.	
14	Information technology	094,312.	3/1,330.	122,930.	
15	Royalties	76,626.	70,249.	6,377.	
16	Occupancy	436,950.	371,816.	65,134.	
17	Travel	430,230.	371,010.	03,134.	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
10	Conferences, conventions, and meetings				
19 20					
20 21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	57,788.	55,027.	2,761.	
23 24	Other expenses. Itemize expenses not covered	2.,,000	55,52,0	=,,,,=,	
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	SUBSCRIPTIONS	562,704.	475,860.	86,844.	
b	CANDIDATE CAMPAIGN SERV	2,000.	2,000.		
c		•			
d					
е	All other expenses	107,085.	89,082.	18,003.	
25	Total functional expenses. Add lines 1 through 24e	18,178,915.		1,716,838.	327,565.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2023)

Part X | Balance Sheet

t X	Balance Sheet					
	Check if Schedule O contains a response or no	te to any	line in this Part X			
				(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing			2,410,069.	1	1,567,724
2					2	
3					3	50,486
4				819,400.	4	1,200,288
5						
	trustee, key employee, creator or founder, subs	tantial co	ontributor, or 35%			
	controlled entity or family member of any of the	se perso	ns		5	
6	Loans and other receivables from other disqual					
	under section 4958(f)(1)), and persons describe		6			
7	Notes and loans receivable, net				7	
8	Inventories for sale or use				8	
9	Prepaid expenses and deferred charges			385,995.	9	423,090
10a						
	basis. Complete Part VI of Schedule D	10a	286,095.			
b	Less: accumulated depreciation	10b	286,095.	0.	10c	0
11			11			
12				12		
13			13			
14	Intangible assets	227 222	14			
15	Other assets. See Part IV, line 11	327,208.		449,992		
16				3,691,580		
17			1,191,034.		1,383,169	
					21	
22						
			Г			
	. ,					
					24	
25		-				
		-	·	1 419 188	25	1,245,276
26						2,628,445
20				2,010,222	20	2,020,443
		eck nere				
27			1.367.950.	27	1,063,135	
		2/00//000				
29	•		29			
31					31	
٠.			1,367,950.		1,063,135	
32	Total net assets or fund balances		I	1,307.930.	32	T'002'T33
_	1 2 3 4 5 5 6 7 8 9 10 a b 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28	Check if Schedule O contains a response or notable Check if Schedule O contains a response or notable Check if Schedule O contains a response or notable Check if Schedule O contains a response or notable Check if Schedule O contains a response or notable Check if Schedule O controlled entity or family member of any of the Chans and other receivables from other disqual under section 4958(f)(1)), and persons describe Notes and loans receivable, net Inventories for sale or use Prepaid expenses and deferred charges Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D Less: accumulated depreciation Investments - publicly traded securities Investments - other securities. See Part IV, line Intangible assets Other assets. See Part IV, line 11 Intangible assets Other assets. Add lines 1 through 15 (must equal to the controlled entity or family member of any of the Secured mortgages and notes payable to unrelate Loans and other payables to any current or for trustee, key employee, creator or founder, subscontrolled entity or family member of any of the Secured mortgages and notes payable to unrelate Unsecured notes and loans payable to unrelate Other liabilities (including federal income tax, payarties, and other liabilities not included on line of Schedule D Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, chand complete lines 27, 28, 32, and 33. Net assets with donor restrictions Organizations that do not follow FASB ASC 958, chand complete lines 29 through 33. Capital stock or trust principal, or current funds and complete lines 29 through 33.	1 Cash - non-interest-bearing 2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Loans and other receivables from any current or former trustee, key employee, creator or founder, substantial or controlled entity or family member of any of these persor in the second of	Check if Schedule O contains a response or note to any line in this Part X Cash - non-interest-bearing	Check if Schedule O contains a response or note to any line in this Part X (A) Beginning of year 1	Check if Schedule O contains a response or note to any line in this Part X Cash - non-interest-bearing 2,410,069

Form	1990 (2023) LEADERSHIP FOR EDUCATIONAL EQUITY	∠0.	-00403	<u> </u>	Pag	ge IZ
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	17,	874	1,1	00.
2	Total expenses (must equal Part IX, column (A), line 25)	2	18,	178	3,9	<u> 15.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3	_	304	4,8	15.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,	36'	7,9	50.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	1,	063	3,1	<u>35.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					<u>Ш</u>
			_		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		L	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		L	2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	,	I .			
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule C).			
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					<u>-</u> -
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		L	За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		

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Schedule B

(Form 990)

Schedule of Contributors

OMB No. 1545-0047

2023

Schedule B (Form 990) (2023)

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

LEADERSHIP FOR EDUCATIONAL EQUITY

20-8848357

Organiza	ation type (check on	e):
Filers of	:	Section:
Form 990	or 990-EZ	X 501(c)(4) (enter number) organization
		4947(a)(1) nonexempt charitable trust not treated as a private foundation
		527 political organization
Form 990)-PF	501(c)(3) exempt private foundation
		4947(a)(1) nonexempt charitable trust treated as a private foundation
		501(c)(3) taxable private foundation
Note: Or	nly a section 501(c)(7	covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General	Rule	
		filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special l	Rules	
	sections 509(a)(1) a contributor, during t	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under nd 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.
	contributor, during t	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, nal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering instead of the contributor name and address), II, and III.
	year, contributions is checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., uplete any of the parts unless the General Rule applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year \$
answer "	No" on Part IV, line 2	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Name of organization Employer identification number

LEADERSHIP FOR EDUCATIONAL EQUITY

20-8848357

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ 12,390,908.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$2,100,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>1,992,352</u> .	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization Employer identification number

LEADERSHIP FOR EDUCATIONAL EQUITY

20-8848357

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
323453 12-26			Schedule B (Form 990) (2023)

Page 4

Schedule B (Form 990) (2023) Name of organization **Employer identification number** LEADERSHIP FOR EDUCATIONAL EQUITY 20-8848357 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

Employer identification number

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of organization

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

Section 501(c)(4), (5), or (6) organizations: Complete Part III.

	HIP FOR EDUCATIONA			20-8848357
Part I-A Complete if the org	ganization is exempt under	section 501(c) or	is a section 527 org	ganization.
 Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai 	tures			160,067. 0.
Part I-B Complete if the org	janization is exempt under	section 501(c)(3)	•	
1 Enter the amount of any excise tax	incurred by the organization under	section 4955	\$	
2 Enter the amount of any excise tax	incurred by organization managers	under section 4955	\$	
3 If the organization incurred a section	n 4955 tax, did it file Form 4720 for	this year?		Yes No
4a Was a correction made?				Yes No
b If "Yes," describe in Part IV.				1/0)
	ganization is exempt under			
1 Enter the amount directly expended				2,000.
2 Enter the amount of the filing organ		-		0.
exempt function activities 3 Total exempt function expenditures			Φ	
line 17b		•	\$	2,000.
4 Did the filing organization file Form	1120-POL for this year?		Ψ	
5 Enter the names, addresses, and el made payments. For each organiza contributions received that were prepolitical action committee (PAC). If	tion listed, enter the amount paid fi omptly and directly delivered to a s	rom the filing organizat eparate political organ	ion's funds. Also enter the ization, such as a separate	amount of political
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
	WORCHESTER, MA			
	01605	92-0975225	500.	0.
COMMITTEE TO ELECT		07 4004004		
	REVERE, MA 02151	87-1204384	500.	0.
COMMITTEE TO ELECT	56 COTTAGE ST	02 1604776	500.	
KATI CABRAL COMMITTEE TO ELECT	CHELSEA, MA 02150	93-1694776	500.	0.
KELLY GARCIA	CHELSEA, MA 02150	21-1370419	500.	0.
THE STATE OF THE S	CILLIDALI, EM 02130	21 10/04I)	300•	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

SEE PART IV FOR CONTINUATION

See the separate instructions for lines 2a through 2f.)

	Lobbying Exper	nditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2020	(b) 2021	(c) 2022	(d) 2023	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

of the lobbying activity.	(a))	(b))
or the teadying activity.	Yes	No	Amo	unt
During the year, did the filing organization attempt to influence foreign, national, state, or				
local legislation, including any attempt to influence public opinion on a legislative matter				
or referendum, through the use of:				
a Volunteers?				
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
c Media advertisements?				
d Mailings to members, legislators, or the public?				
e Publications, or published or broadcast statements?				
f Grants to other organizations for lobbying purposes?				
g Direct contact with legislators, their staffs, government officials, or a legislative body?				
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
j Total. Add lines 1c through 1i				
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?				
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		-		
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)	n 501(c)(5), or sec	tion	
501(c)(6).		,, 500		
· // /			Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?		1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?		··· 		
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the				
Part III-B Complete if the organization is exempt under section 501(c)(4), section			tion	
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered		•		3, is
answered "Yes."	•	•	·	•
Dues, assessments and similar amounts from members		1		
,				
	cal			
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	cal			
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of polit expenses for which the section 527(f) tax was paid).				
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

LEADERSHIP FOR EDUCATIONAL EQUITY

Employer identification number 20-8848357

(a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring	Par			s or Ac	counts. Complete if the
1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) 4 Aggregate value of grants from (during year) 5 Did the organization is property, subject to the organization's exclusive legal control? 5 Did the organization's property, subject to the organization's exclusive legal control? 6 Did the organization's property, subject to the organization's exclusive legal control? 7 Even the organization in property, subject to the organization's exclusive legal control? 8 Did the organization in property, subject to the organization's exclusive legal control? 9 For the organization or property, subject to the organization's exclusive legal control? 9 For the organization organization and property of the organization or control organization or property of the organization or property or organization or property organization or property organization or education or education or property organization or a historically important land area protection of natural habitat property organization or education or education or education or property organization of a certified historic structure preservation of an organization answered vives organization of a certified historic structure letter organization organization or education organization or		organization answered "Yes" on Form 990, Part IV, lin	T	1 0) Funds and other accounts
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5 bill the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization in property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part III Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. 1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of natural habitat Protection of conservation easements in a decrease and a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. a Total number of conservation easements 5 Dotal acreage restricted by conservation easements 6 Total acreage restricted by conservation easements 7 Number of conservation easements included on line 2a acquired after July 25, 2006, and not on a historic structure listed in the National Register 8 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 9 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the year will will always to the organization have a written policy reparding the periodic monitoring, inspection, handling of violations, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and					
are the organization's property, subject to the organization's exclusive legal control?			writing that the assets held in donor ad	vised fund	s
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferning impermissable private benefit? 1 Purpose(s) of conservation easements held by the organization answered "Yes" on Form 990, Part IV, line 7. 1 Purpose(s) of conservation easements held by the organization (check all that apply). 1 Perservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat 1 Protection of natural habitat 1 Profeservation of open space 2 Complete lines 2 at through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. 2 Total number of conservation easements 2 Total number of conservation easements 3 Total number of conservation easements. 4 Total arreager restricted by conservation easements 5 Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 4 Number of states where property subject to conservation easement is located 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(B) 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, educ	Ŭ	-	_		
Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. 1 Purpose(s) of conservation easements held by the organization (check all that apply).	6				
Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education)					
Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of open space					
Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Total number of conservation easements Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included on line 2a Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year Number of states where property subject to conservation easement is located Number of states where property subject to conservation easements is located Number of states where property subject to conservation easements is located Number of states where property subject to conservation easements is located Number of states where property subject to conservation easements in loids? Number of states where property subject to conservation easements in loids? Number of states where property subject to conservation easements of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Part IIII Organization should be a proper state of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Description of the conservation easements which is revenue and expense statement and balance sheet works of art, historical treasures, or other similar asset	Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 99	0, Part IV, I	line 7.
Protection of natural habitat	1	Purpose(s) of conservation easements held by the organization	on (check all that apply).		
Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. a Total number of conservation easements b Total acreage restricted by conservation easements c Number of conservation easements an a certified historic structure included on line 2a d Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register 3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 4 Number of states where property subject to conservation easement is located 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(ii) and section 170(h)(4)(B)(iii)? I Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the rate of public service, provide the rate of public service, provide the following amounts relating to these items. b If the organization elected, as permitted under FASB ASC 958, to report in		Preservation of land for public use (for example, recrea	tion or education) Preservation	of a histor	rically important land area
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Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(ii) and section 170(h)(4)(B)(iii)? I Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:	6	•			
8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(ii) and section 170(h)(4)(B)(ii)? 9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X 2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:	Ŭ	Ctan and volunteer neare develor to mornioring, inspecting,	rialianing of violations, and officially of	orioor vacior	reasonients danng the year
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the following amounts required to be reported under FASB ASC 958 relating to these items:	_				
	2	-		cial gain, p	rovide
a Reversue included on Form 990, Part VIII, line 1	_		·		Φ.
b Assets included in Form 990, Part X					
	-				Schedule D (Form 990) 2023

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LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining Col	lections of Ar	t, Hist	orical Tre	asures, o	r Other	Simila	r Asset	S (continu	ued)
3	Using the organization's acquisition, accession.								(OOTHING	<u> </u>
_	collection items (check all that apply).	,	-,	,			,			
а	Public exhibition	d		I oan or exc	hange progra	am				
b	Scholarly research	e			nango progre					
c	Preservation for future generations	J								
4	Provide a description of the organization's colle	ections and explain	how th	ev further th	e organizatio	n's evem	int nurno	se in Part	XIII	
5	During the year, did the organization solicit or re	· · · · · · · · · · · · · · · · · · ·		-	-			oc iiii ait	AIII.	
3	to be sold to raise funds rather than to be main								Yes	☐ No
Par	t IV Escrow and Custodial Arrange					 Ves" on F				140
	reported an amount on Form 990, Part X		ie ii tile	organization	i alisweled	163 0111	01111 990	, raitiv, i	ii ie 3, 0i	
12	Is the organization an agent, trustee, custodian		liary for	contribution	s or other as	sets not i	ncluded			
Ia									Yes	☐ No
h	on Form 990, Part X? If "Yes," explain the arrangement in Part XIII and								165	NO
b	ii res, explain the arrangement in Fart Alli an	u complete the for	lowing t	abie.					Amount	
_	Designing helenes						10		7 (11100111)	
	Beginning balance									
	Additions during the year									
_	Distributions during the year									
f O-	Ending balance								7 ٧	
	<u> </u>								Yes	∐ No
Par	If "Yes," explain the arrangement in Part XIII. Character I be to be the complete of the transfer of the trans									
ı aı		e organization ans			(c) Two yea			ears back	(a) Four	years back
		a) Current year	(0)	Prior year	(C) TWO yea	15 Dack	(u) Tillee	years back	(e) i oui	years back
	Beginning of year balance					+				
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curren	t year end balance	e (line 1	g, column (a)) held as:					
а	Board designated or quasi-endowment		_%							
b	Permanent endowment	%								
С	Term endowment%									
	The percentages on lines 2a, 2b, and 2c should	l equal 100%.								
3a	Are there endowment funds not in the possessi	on of the organiza	tion tha	t are held ar	nd administer	ed for the	•		_	
	organization by:									Yes No
	(i) Unrelated organizations?								3a(i)	
	(ii) Related organizations?								3a(ii)	
b	If "Yes" on line 3a(ii), are the related organization	ns listed as requir	ed on S	chedule R?					3b	
4	Describe in Part XIII the intended uses of the or		wment f	unds.						
Pai	t VI Land, Buildings, and Equipmer	nt								
	Complete if the organization answered "	Yes" on Form 990	, Part IV	/, line 11a. S	ee Form 990	, Part X, I	ine 10.			
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) Ac	cumulat	ed	(d) Book	value
		basis (investn	nent)	basis	(other)	dep	reciation			
1a	Land									
	Buildings									
	Leasehold improvements									_
	Equipment			28	6,095.	2	86,0	95.		0.
	Other									
	. Add lines 1a through 1e. (Column (d) must eau	al Form 990 Part	X line 1	Oc column	(B))					0.

0 –	88	34	8:	35	7	Page	3
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Schedule D (Form 990) 2023 LEADERSHIP I Part VII Investments - Other Securities	FOR EDUCATION	AL EQUITE	20-8848357 Page 3
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	e 11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" of			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes" of	on Form 990, Part IV, line	e 11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1) DUE FROM LEADERSHIP FOR EI	DUCATIONAL EQ	UITY FOUNDATION	449,992
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col.	. (B))		. 449,992
Part X Other Liabilities			•
Complete if the organization answered "Yes"	on Form 990, Part IV, line	e 11e or 11f. See Form 990, Part X, line	25.
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) DUE TO LEADERSHIP FOR EDUC	CATIONAL		
(3) EQUITY FOUNDATION			1,245,276
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
	(P))		1,245,276
Total. (Column (b) must equal Form 990, Part X, line 25, col	,		•

Schedule D (Form 990) 2023

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Par	rt XI Reconciliation of Revenue per Audited Financial S	Statements With Revenue	per Return	
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line 12a.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b				
С				
d	(•		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)	5	
Pa	rt XII Reconciliation of Expenses per Audited Financial	Statements With Expense	s per Return	
	Complete if the organization answered "Yes" on Form 990, Part IV	/, line 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С				
d	(
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
	Other (Describe in Part XIII.) Add lines 4a and 4b		4c	
c 5	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990. Part I. lin			
5 Pa i	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line to XIII Supplemental Information	e 18.)	5	
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line to XIII Supplemental Information	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,
5 Pa i Provi	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line rt XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a a	e 18.) nd 4; Part IV, lines 1b and 2b; Par	5	XI,

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

2023

Open to Public Inspection

Employer identification number

LEADERSHI	20-8848357						
Part I General Information on Grants a	nd Assistance					_	
1 Does the organization maintain records t	o substantiate the	amount of the grants	or assistance, the	grantees' eligibility	for the grants or assi	stance, and the selection	n
criteria used to award the grants or assis	stance?						X Yes No
2 Describe in Part IV the organization's pro							
Part II Grants and Other Assistance to					anization answered "Y	es" on Form 990, Part	IV, line 21, for any
recipient that received more than \$			1	1	(f) Method of		
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
 2 Enter total number of section 501(c)(3) at 3 Enter total number of other organizations 			e line 1 table				

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
FELLOWSHIP STIPENDS AND SCHOLARSHIPS	95	1,558,501.	0.		
Part IV Supplemental Information. Provide the information	n required in Part I, lin	e 2; Part III, column	(b); and any other ac	Iditional information.	
PART I, LINE 2:					
THE ORGANIZATION HAS ESTABLISHED	VARIOUS FE	LLOWSHIPS	THAT ARE A	VAILABLE TO	
INDIVIDUALS WHO HAVE BECOME A ME	MBER. APPLI	CANTS ARE	REQUIRED T	O COMPLETE	
AN APPLICATION TO BE ELIGIBLE FO	R A FELLOWS	HIP STIPEN	ND. ONCE AW	ARDED, THE	
DISTRIBUTION OF THE FUNDS IS MON					
USED IN FURTHERANCE OF THE APPLI					
ODDD IN TOXIMDRUMCD OF THE MITTE		OWDIIII OII	ORIGITIE		

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

LEADERSHIP FOR EDUCATIONAL EQUITY

Employer identification number 20-8848357

OMB No. 1545-0047

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	a	1	l

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) MICHAEL BUMAN	(i)	396,352.	0.	0.	12,096.	20,906.	429,354.	0.
CEO & EXECUTIVE DIRECTOR/DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MILDRED OTERO	(i)	329,265.	0.	0.	28,746.	24,871.	382,882.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) CHRISTINE GREEN	(i)	214,300.	0.	0.	22,500.	34,269.	271,069.	0.
SECRETARY/TREASURER, VP GENERAL COUN	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) SARAH K MCLEAN	(i)	225,122.	0.	0.	14,005.	31,413.	270,540.	0.
SENIOR VICE PRESIDENT, PARTNERSHIPS	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) SHERYL LEO	(i)	203,712.	0.	0.	10,387.	34,269.	248,368.	0.
VICE PRESIDENT, TALENT, LEARNING, &	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) LORI TURNER	(i)	192,540.	0.	0.	14,438.	34,269.	241,247.	0.
SENIOR ADVISER - SPECIAL PROJECTS	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) NAMRATA ARVINDBHAI PATEL	(i)	214,618.	0.	0.	13,359.	11,919.	239,896.	0.
VICE PRESIDENT, MARKETING & COMMUNIC	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) CAROLINE ALLEN	(i)	184,032.	0.	0.	5,916.	34,269.	224,217.	0.
VICE PRESIDENT, LEADERSHIP DEVELOPME	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) CARL S. ZARAGOZA	(i)	172,875.	0.	0.	12,788.	34,269.	219,932.	0.
VICE PRESIDENT, ELECTED LEADERSHIP	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) STEVEN OSVALDO FRANCISCO	(i)	200,961.	0.	0.	14,309.	4,348.	219,618.	0.
VICE PRESIDENT, TECHNOLOGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) LISA M ALLARD	(i)	184,369.	0.	0.	27,672.	0.	212,041.	0.
SENIOR DIRECTOR, STRATEGY	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) ELIZABETH GUCKIAN	(i)	159,817.	0.	0.	28,370.	20,863.	209,050.	0.
SENIOR DIRECTOR, REGIONAL IMPACT	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) JOHNNY CAPERS	(i)	175,805.	0.	0.	8,939.	11,919.	196,663.	0.
SENIOR DIRECTOR, FINANCE	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) TAYLOR M STEWART	(i)	151,886.	0.	0.	9,753.	32,087.	193,726.	0.
VICE PRESIDENT, PLATFORMS	(ii)	0.	0.	0.	0.	0.	0.	0.
(15) JOHN R SALSBURY	(i)	156,873.	0.	0.	0.	33,383.	190,256.	0.
SENIOR DIRECTOR, ELECTED LEADERSHIP	(ii)	0.	0.	0.	0.	0.	0.	0.
(16) CASSIOPIA BLAUSEY	(i)	148,280.	0.	0.	11,495.	20,984.	180,759.	0.
VICE PRESIDENT, POLICY, ADVOCACY, &	(ii)	0.	0.	0.	0.	0.	0.	0.

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

LEADERSHIP FOR EDUCATIONAL EQUITY

Employer identification number 20-8848357

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
IN PUBLIC LEADERSHIP BY: (1) EDUCATING LEE MEMBERS ABOUT POLICY,
ADVOCACY, AND POLITICAL LANDSCAPE IN THEIR COMMUNITIES AND IN THE
NATION, SO THEY ARE INSPIRED AND READY TO PARTICIPATE CIVICALLY TO END
EDUCATIONAL INEQUITY; (2) EQUIPPING LEE MEMBERS WITH THE SKILLS,
RESOURCES, AND EXPERIENCES TO SUCCESSFULLY PURSUE PUBLIC LEADERSHIP
POSITIONS TO BRING ABOUT EDUCATIONAL EQUITY; (3) HELPING LEE MEMBERS
BECOME HIGHLY EFFECTIVE CHANGE AGENTS FOR EDUCATIONAL EQUITY ONCE IN
POSITIONS OF LEADERSHIP; AND (4) FOSTERING A THRIVING LEE COMMUNITY IN
WHICH MEMBERS SUPPORT ONE ANOTHER IN PURSUING PUBLIC LEADERSHIP AND
ACTIVELY ENGAGE IN CIVIC MATTERS TO BRING ABOUT EDUCATIONAL EQUITY.
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
PARTICIPATE CIVICALLY TO END EDUCATIONAL INEQUITY; (2) EQUIPPING LEE
MEMBERS WITH THE SKILLS, RESOURCES, AND EXPERIENCES TO SUCCESSFULLY
PURSUE PUBLIC LEADERSHIP POSITIONS TO BRING ABOUT EDUCATIONAL EQUITY;
(3) HELPING LEE MEMBERS BECOME HIGHLY EFFECTIVE CHANGE AGENTS FOR
EDUCATIONAL EQUITY ONCE IN POSITIONS OF LEADERSHIP; AND (4) FOSTERING A
THRIVING LEE COMMUNITY IN WHICH MEMBERS SUPPORT ONE ANOTHER IN PURSUING
PUBLIC LEADERSHIP AND ACTIVELY ENGAGE IN CIVIC MATTERS TO BRING ABOUT
EDUCATIONAL EQUITY.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
IS CHARITABLE AND EDUCATIONAL, AS THOSE TERMS ARE DEFINED IN SECTION

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

501(C)(3) OF THE INTERNAL REVENUE CODE.

Schedule O (Form 990) 2023 Page 2

Name of the organization

LEADERSHIP FOR EDUCATIONAL EQUITY

Employer identification number 20-8848357

FORM 990, PART VI, SECTION A, LINE 2:

MICHAEL BUMAN HAS A BUSINESS RELATIONSHIP WITH EMMA BLOOMBERG.

FORM 990, PART VI, SECTION B, LINE 11B:

THE PREPARED FORM 990 IS PROVIDED TO THE MEMBERS OF THE GOVERNING BODY FOR COMMENT AND REVIEW. THE MEMBERS OF THE GOVERNING BODY ARE ALLOCATED ONE WEEK TO PROVIDE COMMENTS ON THE RETURN PRIOR TO ITS FILING. AT THE CLOSE OF THAT WEEK, THE ORGANIZATION ELECTRONICALLY FILES THE RETURN WITH THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL INDIVIDUALS SERVING IN THE CAPACITY OF A DIRECTOR OR OFFICER ARE

REQUIRED TO ADHERE TO THE CONFLICT OF INTEREST POLICY AND COMPLETE AN

ANNUAL QUESTIONNAIRE DISCLOSING ANY POTENTIAL CONFLICTS WITH THE

ORGANIZATION. WHEN A DIRECTOR OR OFFICER BECOMES AWARE OF A POTENTIAL

CONFLICT, THE DIRECTOR SHALL HAVE A DUTY TO (1) IMMEDIATELY DISCLOSE THE

EXISTENCE AND CIRCUMSTANCES OF THE TRANSACTION IN WRITING TO THE GOVERNING

BODY; (2) REFRAIN FROM USING THE DIRECTOR'S PERSONAL INFLUENCE TO ENCOURAGE

THE ORGANIZATION TO ENTER INTO THE TRANSACTION; AND (3) PHYSICALLY EXCUSE

THEMSELVES FROM PARTICIPATION IN ANY DISCUSSIONS REGARDING THE TRANSACTION

WITH THE DIRECTORS, OFFICERS, AND EMPLOYEES OF THE ORGANIZATION. THE

GOVERNING BODY ADMINISTERS THE CONFLICT OF INTEREST POLICY AND REVIEWS THE

ANNUAL DISCLOSURE STATEMENTS. THE GOVERNING BODY HAS THE SOLE AUTHORITY TO

REVIEW THE OPERATION OF THE POLICY AND MAKE CHANGES FROM TIME TO TIME AS IT

MAY DEEM APPROPRIATE.

FORM 990, PART VI, SECTION B, LINE 15B:

FORM 990, PART VI, SECTION B, LINE 15A:

Schedule O (Form 990) 2023 Page **2**

Name of the organization **Employer identification number** 20-8848357 LEADERSHIP FOR EDUCATIONAL EQUITY THE COMPENSATION OF THE ORGANIZATION'S TOP MANAGEMENT OFFICIAL, THE EXECUTIVE DIRECTOR, IS DETERMINED BY THE ORGANIZATION'S INDEPENDENT MEMBERS OF ITS BOARD OF DIRECTORS. ORGANIZATION MANAGEMENT REVIEWED THE PERFORMANCE OF ALL STAFF WHO HAD BEEN IN THEIR POSITION FOR AT LEAST 90 DAYS AS OF SEPTEMBER 1, 2022. TWO KEY ELEMENTS OF THE STAFF PERFORMANCE REVIEW AND COMPENSATION STRUCTURE WERE GOALS AND ROLE COMPETENCIES IDENTIFIED FOR THAT ROLE. STAFF ENGAGED IN 360-DEGREE PERFORMANCE REVIEWS THAT INCLUDED FEEDBACK FROM PEERS, MANAGERS, DIRECT REPORTS AND PARTNERS AS APPROPRIATE. COMPENSATION INCREASES WERE BASED ON PERFORMANCE RATINGS E.G., HIGHER PERFORMERS RECEIVED THE HIGHER RANGE OF COMPENSATION. FINALLY, THE TALENT, LEARNING, AND CULTURE TEAM, VP OF TALENT, LEARNING & CULTURE, AND EXECUTIVE DIRECTOR THEN REVIEWED EACH STAFF PERFORMANCE RATING, ASSESSED INTERNAL EQUITY, MADE ANY COST OF LABOR ADJUSTMENTS, AND AGREED ON THAT INDIVIDUAL'S 2023 COMPENSATION.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE FOR PUBLIC INSPECTION AS

REQUIRED UNDER SECTION 6104 OF THE INTERNAL REVENUE CODE. THE RETURN IS

POSTED ON THE LEADERSHIP FOR EDUCATIONAL EQUITY WEBSITE. IN ADDITION, THE

FINANCIAL STATEMENTS, CONFLICT OF INTEREST POLICY, ARTICLES OF

INCORPORATION, FORM 990 AND BY-LAWS ARE ALSO AVAILABLE UPON WRITTEN REQUEST

OR BY CALLING THE ORGANIZATION DIRECTLY.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

2023

OMB No. 1545-0047

Open to Public Inspection

Name of the organization		Employer identification number
	LEADERSHIP FOR EDUCATIONAL EQUITY	20-8848357

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	1	g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
LEADERSHIP FOR EDUCATIONAL EQUITY FOUNDATION	FOSTER & FACILITATE CIVIC				LEADERSHIP FOR		
- 46-2093041, 25 BROADWAY. 12TH FLOOR, NEW	ENGAGEMENT, COMMUNITY				EDUCATIONAL		
YORK, NY 10004	PARTICIPATION, VOLUNTEERISM	DELAWARE	501(C)(3)	LINE 7	EQUITY		X
LEADERSHIP FOR EDUCATIONAL EQUITY - NEW					LEADERSHIP FOR		
JERSEY PAC - 47-2527044, 25 BROADWAY. 12TH	1				EDUCATIONAL		
FLOOR, NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERSHIP FOR EDUCATIONAL EQUITY - TEXAS -					LEADERSHIP FOR		
47-2550530, 25 BROADWAY. 12TH FLOOR, NEW	1				EDUCATIONAL		
YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERS IN EDUCATION FUND - 47-2564987					LEADERSHIP FOR		
25 BROADWAY. 12TH FLOOR	1				EDUCATIONAL		1
NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a)	(b)	(c)	(d)	(e)	(f)	Section 5	g) 512(b)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	contr	rolled
of related organization		foreign country)	section	status (if section 501(c)(3))	entity		zation?
LEADERSHIP FOR EDUCATIONAL EQUITY - MARYLAND				301(0)(0))	LEADERSHIP FOR	Yes	No
PAC - 47-2577940, 25 BROADWAY. 12TH FLOOR,	-				EDUCATIONAL		
NEW YORK, NY 10004	L POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	Х	
LEADERSHIP FOR EDUCATIONAL EQUITY -	TODITICAL ACTIVITIES	DISTRICT OF COLUMNIA	527		LEADERSHIP FOR	_ A	
PENNSYLVANIA PAC - 47-2587679, 25 BROADWAY.	-				EDUCATIONAL		
12TH FLOOR, NEW YORK, NY 10004	L POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	Х	
LEADERSHIP FOR EDUCATIONAL EQUITY - NEW YORK	FORTITEAL ACTIVITIES	DISTRICT OF COLUMBIA	527		LEADERSHIP FOR		
	-						
PAC - 47-2598957, 25 BROADWAY. 12TH FLOOR,	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	F 2.7		EDUCATIONAL	v	
NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERSHIP FOR EDUCATIONAL EQUITY -	-				LEADERSHIP FOR		
MISSISSIPPI PAC - 47-2717755, 25 BROADWAY.	L		5.05		EDUCATIONAL	37	
12TH FLOOR, NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERS IN EDUCATION - 47-2725901	_				LEADERSHIP FOR		
25 BROADWAY. 12TH FLOOR	_				EDUCATIONAL		
NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERSHIP FOR EDUCATIONAL EQUITY CALIFORNIA	_				LEADERSHIP FOR		
GENERAL PURPOSE COMMITTEE - 47-, 25					EDUCATIONAL		
BROADWAY. 12TH FLOOR, NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERSHIP FOR EDUCATIONAL EQUITY - COLORADO	_				LEADERSHIP FOR		
PAC - 81-3477482, 25 BROADWAY. 12TH FLOOR,					EDUCATIONAL		
NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
DEMOCRATS FOR EDUCATIONAL EQUITY PAC -					LEADERSHIP FOR		
83-3361661, 25 BROADWAY. 12TH FLOOR, NEW					EDUCATIONAL		
YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
LEADERSHIP FOR EDUCATIONAL EQUITY - NEW					LEADERSHIP FOR		
MEXICO PAC - 87-2004798, 25 BROADWAY. 12TH					EDUCATIONAL		
FLOOR, NEW YORK, NY 10004	POLITICAL ACTIVITIES	DISTRICT OF COLUMBIA	527		EQUITY	X	
	7						
	7						
	1						
	1						

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of	1	ortionate	Code V-UBI	General	Percentage ownership
of related organization		(state or foreign	entity	excluded from tax under	income	end-of-year assets	allocations?		amount in box 20 of Schedule K-1 (Form 1065)	edule partner?	ownersnip
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes N	0
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Part IV | Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Section 512(b)(13) controlled entity?	
		,						Yes	No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

k Lease of facilities, equipment, or other assets from related organization(s) 1 Performance of services or membership or fundraising solicitations for related organization(s) 1 Performance of services or membership or fundraising solicitations by related organization(s) 1 Name of related organization 1 Name of related organization 1 DEMOCRATS FOR EDUCATIONAL EQUITY PAC 1 Performance of services or membership or fundraising solicitations by related organization(s) 1 Name of related organization 1	b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s)	1c 1d	Х	X				
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d Loans or loan guarantees to or for related organization(s) e Loans or loan guarantees to ye for related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) f Dividends from related organization(s) g Sale of assets to related organization(s) g Sale of assets trom related organization(s) g Pacification of the assets with related organization(s) g Pacification of facilities, equipment, or other assets to related organization(s) g Sale of assets from related organization(s) g Pacification of facilities, equipment, or other assets to related organization(s) g Pacification of facilities, equipment, or other assets to related organization(s) g Sale of assets from related organization(s) g Sale of assets from related organization(s) g Sale of assets trom related organization(s) g Sale of a								
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f Dividends from related organization(s) g Sale of assets to related organization(s) h Purchase of assets from related organization(s) Exchange of assets with related organization(s) j Lease of facilities, equipment, or other assets to related organization(s) k Lease of facilities, equipment, or other assets to related organization(s) h Performance of services or membership or fundraising solicitations for related organization(s) n Performance of services or membership or fundraising solicitations for related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Performance of services or membership or fundraising solicitations or related organization(s) n Performance of services or membership or fundraising solicitations or related organization(s) n Performance of services or membership or fundraising solicitations to related organization(s) n Performance of services or membership or fundraising solicitations to related organization(s) n Performance of services or membership or fundraising solicitations to related organization(s) n Performance of services or membership or fundraisi				Х				
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h Purchase of assets from related organization(s)		1g						
i Exchange of assets with related organization(s)		1h						
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o Sharing of paid employees with related organization(s) p Reimbursement paid to related organization(s) for expenses q Reimbursement paid by related organization(s) for expenses r Other transfer of cash or property to related organization(s) s Other transfer of cash or property from related organization(s) If It It is Including covered relationships and transaction thresholds. (a) Name of related organization (b) Transaction Transaction Transaction Transaction Transaction Transaction Transaction Type (a·s) DEMOCRATS FOR EDUCATIONAL EQUITY PAC C 2,100,000. BOOK VALUE	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n						
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		(Form	990)	2023				

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) r Percentage ownership
	-									